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The WICHE Commission

WICHE’s 45 commissioners are appointed by their governors from among state higher executive officers, college and university presidents, legislators, and business leaders from the 15 Western states. This regional commission provides governance and guidance to WICHE’s staff in Boulder, CO. Don Carlson, state senator, Vancouver, WA, is chair of the WICHE Commission; Diane M. Barrans, executive director, Alaska Commission on Postsecondary Education, Juneau, AK, is vice chair.

Alaska
Diane M. Barrans (WICHE vice chair, 2004), executive director, Alaska Commission on Postsecondary Education, Juneau
Johnny Ellis, state senator, Anchorage
Marshall Lind, chancellor emeritus, University of Alaska Fairbanks, Juneau

Arizona
Lawrence M. Gudis, senior vice president, Apollo Group, Axia College, Phoenix
John Haeger, president, Northern Arizona University, Flagstaff
Joel Sideman (pending), executive director, Arizona Board of Regents, Phoenix

California
Francisco Hernandez, vice chancellor, University of California, Santa Cruz
Herbert Medina, associate professor, Mathematics Dept., Loyola Marymount University, Los Angeles
Robert Moore, former executive director, California Postsecondary Education Commission, Shadow Hills

Colorado
William F. Byers, consumer and public relations manager, Grand Valley Power, Fruita
William G. Kuepper III, senior policy advisor, Colorado Commission on Higher Education, Denver
Richard O’Donnell, executive director, Colorado Commission on Higher Education, Denver

Hawaii
Doris Ching, vice president for student affairs, University of Hawaii System, Honolulu
Roy T. Ogawa, attorney, Oliver Lau Lawhn Ogawa & Nakamura, Honolulu
Roberta M. Richards, state education officer, Hawaii Department of Education, Honolulu

Idaho
Richard Bowen, president, Idaho State University, Pocatello
Robert W. Kustra, president, Boise State University, Boise
Gary W. Stivers, executive director, State Board of Education, Boise

Montana
Ed Jasmin, immediate past chair, Montana Board of Regents, Big Fork
Sheila Stearns, commissioner, Montana University System, Helena
Cindy Younkin, state representative, Bozeman

Nevada
Jane Nichols, chancellor emeritus, University and Community College System of Nevada, Reno
Raymond D. Rawson, state senator, Las Vegas
Carl Shaff, educational consultant, Nevada State Department of Education, Reno

New Mexico
Letitia Chambers, executive director, New Mexico Commission on Higher Education, Santa Fe
Dede Feldman, state senator, Albuquerque
Patricia Anaya Sullivan, assistant director, Waste Management Education and Research Consortium (WERC), New Mexico State University, Las Cruces

North Dakota
Richard Kunkel, member, State Board of Higher Education, Devils Lake
David E. Nething, state senator, Jamestown
Robert L. Potts, chancellor, North Dakota University System, Bismarck

Oregon
Ryan Deckert, state senator, Portland
Camille Preus-Braly, commissioner, Oregon Department of Community Colleges and Workforce Development, Salem
James K. Sager, higher education policy advisor, Education & Workforce Policy Office, Salem

South Dakota
Robert Burns, distinguished professor, Political Science Department, South Dakota State University, Brookings
Robert T. (Tad) Perry (WICHE chair, 2002), executive director, South Dakota Board of Regents, Pierre
Charles Ruch (immediate past WICHE chair), president, South Dakota School of Mines and Technology, Rapid City

Utah
David L. Gladwell, state senator and attorney, North Ogden
Richard E. Kendall, commissioner of higher education, Utah System of Higher Education, Salt Lake City
E. George Mantes, regent, Utah State Board of Regents, Salt Lake City

Washington
Don Carlson (WICHE chair, 2004), state senator, Vancouver
Debora Merle, policy advisor for higher education, Washington Office of the Governor, Olympia
James Sulton, Jr., executive director, Washington State Higher Education Coordinating Board, Olympia

Wyoming
Tex Boggs, state senator, and president, Western Wyoming Community College, Rock Springs
Philip L. Dubois, president, University of Wyoming, Laramie
Klaus Hanson, professor of German, and chair, Department of Modern and Classical Languages, University of Wyoming, Laramie

Broomfield, Colorado 11-3
Commission Committees 2004

Executive
Don Carlson, chair (WA)
Diane Barrans, vice chair (AK)
Chuck Ruch, immediate past chair (SD)
Committee vice chair (AK)
Larry Gudis (AZ)
Robert Moore (CA)
William Kuepper (CO)
Doris Ching (HI)
Gary Stivers (ID)
Sheila Stearns (MT)
Carl Shaff (NV)
Patricia Sullivan (NM)
David Nething (ND)
Cam Preus-Braly (OR)
Tad Perry (SD)
E. George Mantes (UT)
James Sulton (WA)
Klaus Hanson (WY)

Issue Analysis and Research
Jane Nichols (NV), chair
Ryan Deckert (OR), vice chair
Don Carlson (WA), ex officio
Diane Barrans (AK), ex officio
Johnny Ellis (AK)
Larry Gudis (AZ)
Francisco Hernandez (CA)
Rick O’Donnell (CO)
Roy Ogawa (HI)
Richard Bowen (ID)
Cindy Younkin (MT)
Ray Rawson (NV)
Letitia Chambers (NM)
Richard Kunkel (ND)
James Sager (OR)
Robert Burns (SD)
David Gladwell (UT)
Debora Merle (WA)
Tex Boggs (WY)

Programs and Services
Phil Dubois (WY), chair
Carl Shaff (NV), vice chair
Don Carlson (WA), ex officio
Diane Barrans (AK), ex officio
Marshall Lind (AK)
John Haeger (AZ)
Herbert Medina (CA)
Bill Byers (CO)
Roberta Richards (HI)
Robert Kustra (ID)
Ed Jasmin (MT)
Committee vice chair (NV)
Dede Feldman (NM)
Robert Potts (ND)
Cam Preus-Braly (OR)
Tad Perry (SD)
Richard Kendell (UT)
Ex officio (WA)
Committee chair (WY)

2004 Nominating Committee
Chuck Ruch (SD), chair
Cam Preus-Braly (OR)
Gary Stivers (ID)
WICHE Staff

Executive Director’s Office
David Longanecker, executive director
Marla Williams, assistant to the executive director
Frank Abbott, senior policy advisor

Accounting and Administrative Services
Kelly Israelson, senior accounting specialist
Craig Milburn, director of accounting services
Marv Myers, director of administrative services
Ann Szeligowski, accounting specialist
Jerry Worley, information technology manager

Mental Health
Scott Adams, senior research and technical assistance associate
Mimi Bradley, postdoctoral fellow
Chuck McGee, project director
Dennis Mohatt, senior program director
Jenny Shaw, administrative and project coordinator

Policy Analysis and Research
Cheryl Blanco, senior program director
Michelle Médal, administrative assistant
Demarée Michelau, project coordinator
Brian Prescott, research associate

Programs and Services
Candy Allen, graphic designer
Anne Ferguson, administrative assistant
Annie Finnigan, communications associate
Deborah Jang, web design manager
Michelle Médal, administrative assistant
Jere Mock, director of programs and services/student exchange
Ken Pepion, director, Bridges to the Professoriate
Margo Stephenson, student exchange program coordinator

WCET
Sharmila Basu Conger, postdoctoral fellow
Tim Dammann, web developer
Rachel Dammann, conference assistant
Sherri Artz Gilbert, administrative coordinator
Deborah Jang, web design manager
Sally Johnstone, director
Russell Poulin, associate director
Pat Shea, assistant director
Bing Walker, research assistant

Staff members whose names are in bold have joined the WICHE staff since the last commission meeting.

The WICHE website, www.wiche.edu, includes a staff directory with phone numbers and email addresses.
### Higher Education Acronyms

Higher ed is addicted to acronyms, so much so that the actual names of organizations are sometimes almost lost to memory. Below, a list of acronyms and the organizations they refer to (plus a few others).

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Organization Name</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>AACC</td>
<td>American Association of Community Colleges</td>
<td><a href="http://www.aacc.nche.edu">www.aacc.nche.edu</a></td>
</tr>
<tr>
<td>AACTE</td>
<td>American Association of Colleges for Teacher Education</td>
<td><a href="http://www.aacte.org">www.aacte.org</a></td>
</tr>
<tr>
<td>AAC&amp;U</td>
<td>Association of American Colleges and Universities</td>
<td><a href="http://www.aacu.edu.edu">www.aacu.edu.edu</a></td>
</tr>
<tr>
<td>AAHE</td>
<td>American Association for Higher Education</td>
<td><a href="http://www.aahe.org">www.aahe.org</a></td>
</tr>
<tr>
<td>AASCU</td>
<td>American Association of State Colleges and Universities</td>
<td><a href="http://www.aascu.org">www.aascu.org</a></td>
</tr>
<tr>
<td>AAU</td>
<td>Association of American Universities</td>
<td><a href="http://www.aau.edu">www.aau.edu</a></td>
</tr>
<tr>
<td>ACE</td>
<td>American Council on Education</td>
<td><a href="http://www.acenet.edu">www.acenet.edu</a></td>
</tr>
<tr>
<td>ACT</td>
<td>(college admission testing program)</td>
<td><a href="http://www.act.org">www.act.org</a></td>
</tr>
<tr>
<td>ACUTA</td>
<td>Association of College &amp; University Telecommunications Administrators</td>
<td><a href="http://www.acuta.org">www.acuta.org</a></td>
</tr>
<tr>
<td>AED</td>
<td>Academy for Educational Development</td>
<td><a href="http://www.aed.org">www.aed.org</a></td>
</tr>
<tr>
<td>AGB</td>
<td>Association of Governing Boards of Universities and Colleges</td>
<td><a href="http://www.agb.org/center/">www.agb.org/center/</a></td>
</tr>
<tr>
<td>AIHEC</td>
<td>American Indian Higher Education Consortium</td>
<td><a href="http://www.aihec.org">www.aihec.org</a></td>
</tr>
<tr>
<td>AIR</td>
<td>Association for Institutional Research</td>
<td><a href="http://www.airweb.org">www.airweb.org</a></td>
</tr>
<tr>
<td>ASPIRA</td>
<td>(an association to empower Latino youth)</td>
<td><a href="http://www.aspira.org">www.aspira.org</a></td>
</tr>
<tr>
<td>ASHE</td>
<td>Association for the Study of Higher Education</td>
<td><a href="http://www.ashe.missouri.edu">www.ashe.missouri.edu</a></td>
</tr>
<tr>
<td>ATA</td>
<td>American TelEdCommunications Alliance</td>
<td><a href="http://www.atalliance.org">www.atalliance.org</a></td>
</tr>
<tr>
<td>CASE</td>
<td>Council for Advancement and Support of Education</td>
<td><a href="http://www.case.org">www.case.org</a></td>
</tr>
<tr>
<td>CGS</td>
<td>Council of Graduate Schools</td>
<td><a href="http://www.cgsnet.org">www.cgsnet.org</a></td>
</tr>
<tr>
<td>CHEA</td>
<td>Council for Higher Education Accreditation</td>
<td><a href="http://www.chea.org">www.chea.org</a></td>
</tr>
<tr>
<td>CHEPS</td>
<td>Center for Higher Education Policy Studies</td>
<td><a href="http://www.utwente.nl/cheps">www.utwente.nl/cheps</a></td>
</tr>
<tr>
<td>CIC</td>
<td>Council of Independent Colleges</td>
<td><a href="http://www.cic.org">www.cic.org</a></td>
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<tr>
<td>COE</td>
<td>Council for Opportunity in Education</td>
<td><a href="http://www.trioprograms.org">www.trioprograms.org</a></td>
</tr>
<tr>
<td>CONAHEC</td>
<td>Consortium for Higher Education Collaboration</td>
<td><a href="http://www.wiche.edu/conahec/english">www.wiche.edu/conahec/english</a></td>
</tr>
<tr>
<td>CONASEP</td>
<td>CONAHEC’s Student Exchange Program</td>
<td>www/wiche.edu.conahec/</td>
</tr>
<tr>
<td>CSG-WEST</td>
<td>Council of State Governments – West</td>
<td><a href="http://www.westrends.org">www.westrends.org</a></td>
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<tr>
<td>CSHE</td>
<td>Center for the Study of Higher Education</td>
<td><a href="http://www.ed.psu.edu/cshe">www.ed.psu.edu/cshe</a></td>
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<tr>
<td>CSPN</td>
<td>College Savings Plan Network</td>
<td><a href="http://www.collegesavings.org">www.collegesavings.org</a></td>
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<tr>
<td>ECS</td>
<td>Education Commission of the States</td>
<td><a href="http://www.ecs.org">www.ecs.org</a></td>
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<tr>
<td>ED</td>
<td>U.S. Dept. of Education links:</td>
<td></td>
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<tr>
<td>ED-OERI</td>
<td>Office of Educational Research</td>
<td><a href="http://www.ed.gov/offices/OERI">www.ed.gov/offices/OERI</a></td>
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<tr>
<td>ED-OESE</td>
<td>Office of Elementary &amp; Secondary Education</td>
<td><a href="http://www.ed.gov/offices/OESE">www.ed.gov/offices/OESE</a></td>
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<tr>
<td>Acronym</td>
<td>Description</td>
<td>Website</td>
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<td>-----------</td>
<td>------------------------------------------------------------------------------</td>
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<tr>
<td>ED-OPE</td>
<td>Office of Postsecondary Education</td>
<td><a href="http://www.ed.gov/offices/OPE">www.ed.gov/offices/OPE</a></td>
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<tr>
<td>ED-OSERS</td>
<td>Office of Special Education &amp; Rehabilitative Services</td>
<td><a href="http://www.ed.gov/offices/OSERS">www.ed.gov/offices/OSERS</a></td>
</tr>
<tr>
<td>FIPSE</td>
<td>Fund for the Improvement of Postsecondary Education</td>
<td><a href="http://www.ed.gov/offices/OPE/FIPSE">www.ed.gov/offices/OPE/FIPSE</a></td>
</tr>
<tr>
<td>LAAP</td>
<td>Learning Anytime Anywhere Partnership</td>
<td><a href="http://www.ed.gov/offices/OPE/FIPSE/LAAP">www.ed.gov/offices/OPE/FIPSE/LAAP</a></td>
</tr>
<tr>
<td>EDUCAUSE</td>
<td>(An association fostering higher ed change via technology and information resources)</td>
<td><a href="http://www.educause.edu">www.educause.edu</a></td>
</tr>
<tr>
<td>ETS</td>
<td>Educational Testing Service</td>
<td><a href="http://www.ets.org">www.ets.org</a></td>
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<tr>
<td>GHEE</td>
<td>Global Higher Education Exchange</td>
<td><a href="http://www.ghee.org">www.ghee.org</a></td>
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<td>HACU</td>
<td>Hispanic Association of Colleges and Universities</td>
<td><a href="http://www.whes.org/members/hacu.html">www.whes.org/members/hacu.html</a></td>
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<tr>
<td>HEA</td>
<td>Higher Education Abstracts</td>
<td><a href="http://www.cgu.edu/inst/hear/hear.html">www.cgu.edu/inst/hear/hear.html</a></td>
</tr>
<tr>
<td>IHEP</td>
<td>Institute for Higher Education Policy</td>
<td><a href="http://www.ihep.com">www.ihep.com</a></td>
</tr>
<tr>
<td>IIE</td>
<td>Institute of International Education</td>
<td><a href="http://www.iie.org">www.iie.org</a></td>
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<tr>
<td>IPEDS</td>
<td>Integrated Postsecondary Education Data System</td>
<td><a href="http://www.nces.ed.gov/ipeds">www.nces.ed.gov/ipeds</a></td>
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<tr>
<td>McCrel</td>
<td>Mid-continent Research for Education and Learning</td>
<td><a href="http://www.mcrel.org">www.mcrel.org</a></td>
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<tr>
<td>MHEC</td>
<td>Midwestern Higher Education Commission</td>
<td><a href="http://www.mhec.org">www.mhec.org</a></td>
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<td>MSA/CHE</td>
<td>Middle States Association of Colleges and Schools, Commission on Higher Education</td>
<td><a href="http://www.middlestates.org">www.middlestates.org</a></td>
</tr>
<tr>
<td>NACOL</td>
<td>North American Council for Online Learning</td>
<td><a href="http://www.nacol.org">www.nacol.org</a></td>
</tr>
<tr>
<td>NACUBO</td>
<td>National Association of College and University Business Officers</td>
<td><a href="http://www.nacub.org">www.nacub.org</a></td>
</tr>
<tr>
<td>NAEP</td>
<td>National Assessment of Educational Progress</td>
<td><a href="http://www.nces.ed.gov/nationsreportcard">www.nces.ed.gov/nationsreportcard</a></td>
</tr>
<tr>
<td>NAFEO</td>
<td>National Association for Equal Opportunity in Higher Education</td>
<td><a href="http://www.nafEO.org">www.nafEO.org</a></td>
</tr>
<tr>
<td>NAFSA</td>
<td>(an association of international educators)</td>
<td><a href="http://www.nafsa.org">www.nafsa.org</a></td>
</tr>
<tr>
<td>NAICU</td>
<td>National Association of Independent Colleges and Universities</td>
<td><a href="http://www.naicu.org">www.naicu.org</a></td>
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<tr>
<td>NASC</td>
<td>Northwest Association of Schools and Colleges, Commission on Colleges</td>
<td><a href="http://www.cocnasc.org">www.cocnasc.org</a></td>
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<tr>
<td>NASFAA</td>
<td>National Association of Student Financial Aid Administrators</td>
<td><a href="http://www.nasfaa.org">www.nasfaa.org</a></td>
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<td>NASPA</td>
<td>National Association of Student Personnel Administrators</td>
<td><a href="http://www.naspa.org">www.naspa.org</a></td>
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<td>NASULGC</td>
<td>National Association of State Universities and Land-Grant Colleges</td>
<td><a href="http://www.nasulgc.org">www.nasulgc.org</a></td>
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<tr>
<td>NCA-CASI</td>
<td>North Central Association Commission on Accreditation and School Improvement</td>
<td><a href="http://www.ncacasi.org">www.ncacasi.org</a></td>
</tr>
<tr>
<td>NCHEMS</td>
<td>National Center for Higher Education Management Systems</td>
<td><a href="http://www.nchems.org">www.nchems.org</a></td>
</tr>
<tr>
<td>NCESL</td>
<td>National Conference of State Legislatures</td>
<td><a href="http://www.ncesl.org">www.ncesl.org</a></td>
</tr>
<tr>
<td>NCPHPE</td>
<td>National Center for Public Policy and Higher Education</td>
<td><a href="http://www.highereducation.org">www.highereducation.org</a></td>
</tr>
<tr>
<td>NEASC-CIHE</td>
<td>New England Association of Schools and Colleges, Commission on Institutions of Higher Education</td>
<td><a href="http://www.neasc.org">www.neasc.org</a></td>
</tr>
<tr>
<td>NEBHE</td>
<td>New England Board of Higher Education</td>
<td><a href="http://www.nebhe.org">www.nebhe.org</a></td>
</tr>
<tr>
<td>NEON</td>
<td>Northwest Educational Outreach Network</td>
<td><a href="http://www.wiche.edu/NWAF/NEON">www.wiche.edu/NWAF/NEON</a></td>
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<tr>
<td>NGA</td>
<td>National Governors’ Association</td>
<td><a href="http://www.nga.org">www.nga.org</a></td>
</tr>
<tr>
<td>NPEC</td>
<td>National Postsecondary Education Cooperative</td>
<td><a href="http://www.nces.ed.gov/npec">www.nces.ed.gov/npec</a></td>
</tr>
<tr>
<td>NUCEA</td>
<td>National University Continuing Education Association</td>
<td><a href="http://www.nucea.edu">www.nucea.edu</a></td>
</tr>
<tr>
<td>NWAF</td>
<td>Northwest Academic Forum</td>
<td><a href="http://www.wiche.edu/NWAF">www.wiche.edu/NWAF</a></td>
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<tr>
<td>RMAIR</td>
<td>Rocky Mountain Association for Institutional Research</td>
<td><a href="http://www.unlv.edu/PAIR/rmair">www.unlv.edu/PAIR/rmair</a></td>
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<tr>
<td>SACS-CoC</td>
<td>Southern Association of Schools and Colleges, Commission on Colleges</td>
<td><a href="http://www.sacscoc.org">www.sacscoc.org</a></td>
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<tr>
<td>SHEEO</td>
<td>State Higher Education Executive Officers</td>
<td><a href="http://www.sheeo.org">www.sheeo.org</a></td>
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<tr>
<td>---------------</td>
<td>------------------------------------------</td>
<td>---------------</td>
</tr>
<tr>
<td>SHEPC</td>
<td>State Higher Education Policy Center</td>
<td>n/a</td>
</tr>
<tr>
<td>SONA</td>
<td>Student Organization of North America</td>
<td><a href="http://www.conahec.org/sona">www.conahec.org/sona</a></td>
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<td>SREB</td>
<td>Southern Regional Education Board</td>
<td><a href="http://www.sreb.org">www.sreb.org</a></td>
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<td>SREC</td>
<td>Southern Regional Electronic Campus</td>
<td><a href="http://www.electroniccampus.org">www.electroniccampus.org</a></td>
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<tr>
<td>UNCF</td>
<td>United Negro College Fund</td>
<td><a href="http://www.uncf.org">www.uncf.org</a></td>
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<td>WAGS</td>
<td>Western Association of Graduate Schools</td>
<td><a href="http://www.wiche.edu/wags/index.htm">www.wiche.edu/wags/index.htm</a></td>
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<tr>
<td>WASC-ACCJC</td>
<td>Western Association of Schools and Colleges, Accrediting Commission for Community and Junior Colleges</td>
<td><a href="http://www.accjc.org">www.accjc.org</a></td>
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<tr>
<td>WASC-Sr</td>
<td>Western Association of Schools and Colleges, Accrediting Commission for Senior Colleges and Universities</td>
<td><a href="http://www.wascweb.org/senior/wascSr.html">www.wascweb.org/senior/wascSr.html</a></td>
</tr>
<tr>
<td>WCET</td>
<td>Western Cooperative for Educational Telecommunications</td>
<td><a href="http://www.wiche.edu/telecom">www.wiche.edu/telecom</a></td>
</tr>
<tr>
<td>WGA</td>
<td>Western Governors’ Association</td>
<td><a href="http://www.westgov.org">www.westgov.org</a></td>
</tr>
<tr>
<td>WICHE</td>
<td>Western Interstate Commission for Higher Education</td>
<td><a href="http://www.wiche.edu">www.wiche.edu</a></td>
</tr>
</tbody>
</table>

**SHEEO Offices in the West, by State:**

<table>
<thead>
<tr>
<th>State</th>
<th>Organization</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Alaska</td>
<td>ACPE (Alaska Commission on Postsecondary Education)</td>
<td><a href="http://www.state.ak.us/acpe/acpe.html">www.state.ak.us/acpe/acpe.html</a></td>
</tr>
<tr>
<td></td>
<td>UAS (University of Alaska System)</td>
<td><a href="http://www.alaska.edu">www.alaska.edu</a></td>
</tr>
<tr>
<td>Arizona</td>
<td>ABOR (Arizona Board of Regents)</td>
<td><a href="http://www.abor.asu.edu">www.abor.asu.edu</a></td>
</tr>
<tr>
<td>California</td>
<td>CPEC (California Postsecondary Education Commission)</td>
<td><a href="http://www.cpec.ca.gov">www.cpec.ca.gov</a></td>
</tr>
<tr>
<td>Colorado</td>
<td>CCHE (Colorado Commission on Higher Education)</td>
<td><a href="http://www.state.co.us/cche_dir/hecche.htm">www.state.co.us/cche_dir/hecche.htm</a></td>
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<td>Hawai’i</td>
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<td><a href="http://www.hawaii.edu">www.hawaii.edu</a></td>
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<td>Idaho</td>
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<td>UW (University of Wyoming)</td>
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