Reference Material

- The WICHE Commission
- 2001 Committee Assignments
- WICHE Staff
- Higher Education Acronyms
The WICHE Commission

WICHE’s 45 commissioners are appointed by their governors from among state higher executive officers, college and university presidents, legislators, and business leaders from the 15 Western states. This regional commission provides governance and guidance to WICHE’s staff in Boulder, Colorado. Sen. Emily Stonington of Montana is chair of the WICHE Commission; Tad Perry, executive director of the South Dakota Board of Regents, is vice chair.

Alaska
Diane M. Barrans, executive director, Alaska Commission on Postsecondary Education, Juneau
Johnny Ellis, state senator, Anchorage
Mark Hamilton, president of the University of Alaska Statewide System, Fairbanks

Arizona
Linda Blessing, executive director, Arizona Board of Regents, Phoenix
Owen Cargol, president, Northern Arizona University
Lawrence M. Gudis, senior regional vice president, University of Phoenix, Phoenix

California
Warren Fox, executive director, California Postsecondary Education Commission, Sacramento
Francisco Hernandez, vice chancellor, University of California, Santa Cruz
Herbert Medina, associate professor, Mathematics Dept., Loyola Marymount University, Los Angeles

Colorado
William F. Byers, consumer and public relations manager, Grand Valley Power, Grand Junction
William G. Kuepper, III, senior policy advisor, Colorado Commission on Higher Education, Denver
Anthony J. Rechlitz, lawyer, Aurora

Hawaii
Doris Ching, vice president for student affairs, University of Hawaii, Honolulu
Clyde T. Kodani, president, Kodani & Associates, Lihue
Raymond S. Ono, senior vice president, University Banking Center, First Hawaiian Bank, Honolulu

Idaho
Jack Riggs, lieutenant governor and physician, Coeur d’Alene
Charles Ruch, president, Boise State University
Gary Sivers, executive director, Idaho State Board of Education

Montana
Richard Crofts, commissioner, Montana University System
Francis J. Kerins, president emeritus, Carroll College, Helena
Emily Stonington (WICHE chair, 2001), state senator, Bozeman

Nevada
Jane A. Nichols, chancellor, University & Community College System of Nevada
Raymond D. Rawson, state senator, Las Vegas
Carl Shaff, educational consultant, Nevada State Department of Education

New Mexico
Everett Frost (WICHE chair, 2000), president emeritus, Eastern New Mexico University, Portales
Pauline Gubbels, state representative, Albuquerque
Bruce D. Hamlett, executive director, Commission on Higher Education, Santa Fe

North Dakota
Larry Isaak, chancellor, North Dakota University System, Bismarck
Richard Kunkel, member, North Dakota Board of Higher Education, Devils Lake
David Nething, state senator, Jamestown

Oregon
Nicki Harrington, president, Blue Mountain Community College, Pendleton
George E. Richardson, Jr., manager of federal and local government relations and community affairs, NW Natural, Portland
Diane Vines (WICHE chair, 1997), vice chancellor for corporate and public affairs and board secretary, Oregon University System

South Dakota
Robert Burns, distinguished professor, Political Science Dept., South Dakota State University, Brookings
David R. Gienapp, lawyer and president, South Dakota Board of Regents, Madison
Robert T. (Tad) Perry (WICHE vice chair, 2001), executive director, South Dakota Board of Regents, Pierre

Utah
Cecelia H. Foxley, commissioner of higher education, Utah System of Higher Education, Salt Lake City
David Gladwell, state senator and attorney, Layton
E. George Mantes, member, Utah State Board of Regents, Salt Lake City

Washington
Don Carlson, state senator, Vancouver
Marcus S. Gaspard, executive director, Washington State Higher Education Coordinating Board, Olympia
Ken Jacobsen, state senator, Seattle

Wyoming
John Barrasso, M.D., Casper
Philip L. Dubois, president, University of Wyoming, Laramie
Jenne Lee Twiford, principal, Douglas Middle School, Douglas
2001 Committee Assignments

Executive

Emily Stonington, Chair (MT)
Tad Perry, Vice Chair (SD)
Everett Frost, immediate past Chair (NM)
Diane Barrans (AK)
Linda Blessing (AZ)
Warren Fox (CA)
Tony Rechlitz (CO)
Doris Ching (HI)
Chuck Ruch (ID)
Richard Crofts (MT)
Carl Shaff (NV)
Bruce Hamlett (NM)
David Nething (ND)
Diane Vines (OR)
Robert Burns (SD)
David Gladwell (UT)
Don Carlson (WA)
Jenne Lee Twiford (WY)

Programs and Services

Diane Barrans (AK), Committee Chair
Phil Dubois (WY), Committee Vice Chair
Emily Stonington (MT), Ex Officio
Tad Perry (SD), Ex Officio
Owen Cargol (AZ)
Herbert Medina (CA)
Bill Kuepper (CO)
Raymond Ono (HI)
Gary Stivers (ID)
Richard Crofts (MT)
Jane Nichols (NV)
Bruce Hamlett (NM)
Larry Isaak (ND)
George Richardson (OR)
David Gienapp (SD)
George Mantes (UT)
Ken Jacobsen (WA)

Issue Analysis and Research

Chuck Ruch (ID), Committee Chair
Cece Foxley (UT), Committee Vice Chair
Emily Stonington (MT), Ex Officio
Tad Perry (SD), Ex Officio
Johnny Ellis (AK)
Larry Gudis (AZ)
Francisco Hernandez (CA)
William Byers (CO)
Clyde Kodani (HI)
Jack Riggs (ID)
Frank Kerins (MT)
Raymond Rawson (NV)
Pauline Gubbels (NM)
Richard Kunkel (ND)
Nicki Harrington (OR)
Robert Burns (SD)
Marc Gaspard (WA)
John Barrasso (WY)

Nominating Committee

Diane Vines (OR), Chair
Robert Burns (SD)
Pauline Gubbels (NM)
Carl Shaff (NV)
**WICHE Staff**

**Executive Director’s Office**  
David Longanecker, executive director  
Marla Williams, administrative assistant/executive secretary to the commission

**Administrative Services**  
Marv Myers, director  
Heidi Alina, administrative assistant III  
Faye Jensen, human resources coordinator  
Bryce Logemann, computer technician  
Desiree Martinez, accounting specialist  
Craig Milburn, accounting manager  
Norma Walker, senior accounting specialist  
Jerry Worley, network services manager

**Mental Health**  
Dennis Mohatt, program director  
Chuck McGee, project director  
Diana Vari, staff associate I

**Programs & Services/Communications**  
Jere Mock, director  
Candy Allen, graphic designer  
Suzanne Benally, senior project director, Doctoral Scholars  
Anne Finnigan, communications associate  
Anne Ferguson, administrative assistant I  
Sandy Jackson, program coordinator, Student Exchange Programs  
Deborah Jang, publishing and design manager  
Suzanne Michaud, administrative assistant I  
Carol Wimert, administrative assistant IV

**Policy Analysis & Research**  
Cheryl Blanco, director  
Sharon Bailey, policy associate II  
Caroline Hilk, administrative assistant IV  
Ying Ling, research associate II  
Michelle Medal, administrative assistant I

**Western Cooperative for Educational Telecommunications**  
Sally Johnstone, director  
Sue Armitage, LAAP project assistant  
Marianne Boeke, staff associate II  
Sherri Artz Gilbert, administrative coordinator  
Jeremy Goldsmith, Web and research coordinator  
Karen Middleton, senior project coordinator  
Russell Poulin, associate director  
Patricia Shea, assistant director for member services  
Rachel Sonntag, administrative assistant II  
Jennifer Wolfe, conference assistant

**CONAHEC Staff**  
(w/offices at WICHE)  
Margo Stephenson, associate project director  
Laurie Klusman, administrative assistant II  
Sean Manley-Casimir, assistant project director, Internet resources

The WICHE Web site www.wiche.edu includes a staff directory with phone numbers and email addresses.
Higher Education Acronyms

Higher ed is addicted to acronyms, so much so that the actual names of organizations are sometimes almost lost to memory. Below, a list of acronyms and the organizations they refer to (plus a few others).

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Name</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>AACC</td>
<td>American Association of Community Colleges</td>
<td><a href="http://www.aacc.nche.edu">www.aacc.nche.edu</a></td>
</tr>
<tr>
<td>AACTE</td>
<td>American Association of Colleges for Teacher Education</td>
<td><a href="http://www.aacte.org">www.aacte.org</a></td>
</tr>
<tr>
<td>AAC&amp;U</td>
<td>Association of American Colleges and Universities</td>
<td><a href="http://www.aacu-edu.org">www.aacu-edu.org</a></td>
</tr>
<tr>
<td>AAHE</td>
<td>American Association on Higher Education</td>
<td><a href="http://www.aahe.org">www.aahe.org</a></td>
</tr>
<tr>
<td>AASCU</td>
<td>American Association of State Colleges and Universities</td>
<td><a href="http://www.aascu.org">www.aascu.org</a></td>
</tr>
<tr>
<td>AAU</td>
<td>Association of American Universities</td>
<td><a href="http://www.aau.edu">www.aau.edu</a></td>
</tr>
<tr>
<td>ACE</td>
<td>American Council on Education</td>
<td><a href="http://www.acenet.edu">www.acenet.edu</a></td>
</tr>
<tr>
<td>ACT</td>
<td>(college admission testing program)</td>
<td><a href="http://www.act.org">www.act.org</a></td>
</tr>
<tr>
<td>ACUTA</td>
<td>Association of College &amp; University Telecommunications Administrators</td>
<td><a href="http://www.acuta.org">www.acuta.org</a></td>
</tr>
<tr>
<td>AED</td>
<td>Academy for Educational Development</td>
<td><a href="http://www.aed.org">www.aed.org</a></td>
</tr>
<tr>
<td>AGB</td>
<td>Association of Governing Boards of Universities and Colleges</td>
<td><a href="http://www.agb.org">www.agb.org</a></td>
</tr>
<tr>
<td>Center for Public Higher Education Trusteeship &amp; Governance</td>
<td><a href="http://www.agb.org/center/">www.agb.org/center/</a></td>
<td></td>
</tr>
<tr>
<td>AIHEC</td>
<td>American Indian Higher Education Consortium</td>
<td><a href="http://www.aihec.org">www.aihec.org</a></td>
</tr>
<tr>
<td>AIR</td>
<td>Association for Institutional Research</td>
<td><a href="http://www.airweb.org">www.airweb.org</a></td>
</tr>
<tr>
<td>ASPIRA</td>
<td>(an association to empower Latino youth)</td>
<td><a href="http://www.aspira.org">www.aspira.org</a></td>
</tr>
<tr>
<td>ASHE</td>
<td>Association for the Study of Higher Education</td>
<td><a href="http://www.ashe.missouri.edu">www.ashe.missouri.edu</a></td>
</tr>
<tr>
<td>CASE</td>
<td>Council for Advancement and Support of Education</td>
<td><a href="http://www.case.org">www.case.org</a></td>
</tr>
<tr>
<td>CGS</td>
<td>Council of Graduate Schools</td>
<td><a href="http://www.cgsnet.org">www.cgsnet.org</a></td>
</tr>
<tr>
<td>CHEA</td>
<td>Council for Higher Education Accreditation</td>
<td><a href="http://www.chea.org">www.chea.org</a></td>
</tr>
<tr>
<td>CHEPS</td>
<td>Center for Higher Education Policy Studies</td>
<td><a href="http://www.utwente.nl/cheps">www.utwente.nl/cheps</a></td>
</tr>
<tr>
<td>CIC</td>
<td>Council of Independent Colleges</td>
<td><a href="http://www.cic.org">www.cic.org</a></td>
</tr>
<tr>
<td>COE</td>
<td>Council for Opportunity in Education</td>
<td><a href="http://www.trioprograms.org">www.trioprograms.org</a></td>
</tr>
<tr>
<td>CONAHEC</td>
<td>Consortium for Higher Education Collaboration</td>
<td><a href="http://www.wiche.edu/conahec/english">www.wiche.edu/conahec/english</a></td>
</tr>
<tr>
<td>CSG-WEST</td>
<td>Council of State Governments — West</td>
<td><a href="http://www.westrends.org">www.westrends.org</a></td>
</tr>
<tr>
<td>CSHE</td>
<td>Center for the Study of Higher Education</td>
<td><a href="http://www.ed.psu.edu/cshe">www.ed.psu.edu/cshe</a></td>
</tr>
<tr>
<td>CSPN</td>
<td>College Savings Plan Network</td>
<td><a href="http://www.collegesavings.org">www.collegesavings.org</a></td>
</tr>
<tr>
<td>ECS</td>
<td>Education Commission of the States</td>
<td><a href="http://www.ecs.org">www.ecs.org</a></td>
</tr>
<tr>
<td>ED</td>
<td>U.S. Dept. of Education links:</td>
<td></td>
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<tr>
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</tr>
<tr>
<td>ED-OERI</td>
<td>Office of Educational Research</td>
<td><a href="http://www.ed.gov/offices/OERI">www.ed.gov/offices/OERI</a></td>
</tr>
<tr>
<td>ED-OESE</td>
<td>Office of Elementary &amp; Secondary Education</td>
<td><a href="http://www.ed.gov/offices/OESE">www.ed.gov/offices/OESE</a></td>
</tr>
<tr>
<td>ED-OPE</td>
<td>Office of Postsecondary Education</td>
<td><a href="http://www.ed.gov/offices/OPE">www.ed.gov/offices/OPE</a></td>
</tr>
<tr>
<td>ED-OSERS</td>
<td>Office of Special Education &amp; Rehabilitative Services</td>
<td><a href="http://www.ed.gov/offices/OSERS">www.ed.gov/offices/OSERS</a></td>
</tr>
</tbody>
</table>

<p>| FIPSE | Fund for the Improvement of Postsecondary Education | <a href="http://www.ed.gov/offices/OPE/FIPSE">www.ed.gov/offices/OPE/FIPSE</a> |
| LAAP | Learning Anytime Anywhere Partnership | <a href="http://www.ed.gov/offices/OPE/FIPSE/LAAP">www.ed.gov/offices/OPE/FIPSE/LAAP</a> |
| EDUCAUSE | (An association fostering higher ed change via technology and information resources) | <a href="http://www.educause.edu">www.educause.edu</a> |
| ETS | Educational Testing Service | <a href="http://www.ets.org">www.ets.org</a> |
| GHEE | Global Higher Education Exchange | <a href="http://www.ghee.org">www.ghee.org</a> |
| HACU | Hispanic Association of Colleges and Universities | <a href="http://www.whes.org/members/hacu.html">www.whes.org/members/hacu.html</a> |
| HEA | Higher Education Abstracts | <a href="http://www.cgu.edu/inst/hep/hep.html">www.cgu.edu/inst/hep/hep.html</a> |
| IHEP | Institute for Higher Education Policy | <a href="http://www.ihep.com">www.ihep.com</a> |
| IIE | Institute of International Education | <a href="http://www.iie.org">www.iie.org</a> |
| IPEDS | Integrated Postsecondary Education Data System | <a href="http://www.nces.ed.gov/ipeds">www.nces.ed.gov/ipeds</a> |
| McCrel | Mid-continent Research for Education and Learning | <a href="http://www.mcrel.org">www.mcrel.org</a> |
| MHEC | Midwestern Higher Education Commission | <a href="http://www.mhec.org">www.mhec.org</a> |
| MSA/CHE | Middle States Association of Colleges and Schools, Commission on Higher Education | <a href="http://www.middlestates.org">www.middlestates.org</a> |
| NACUBO | National Association of College and University Business Officers | <a href="http://www.nacubo.org">www.nacubo.org</a> |
| NAEP | National Assessment of Educational Progress | <a href="http://www.nces.ed.gov/nationsreportcard">www.nces.ed.gov/nationsreportcard</a> |
| NAFEO | National Association for Equal Opportunity in Higher Education | <a href="http://www.nafeo.org">www.nafeo.org</a> |
| NAFSA | (an association of international educators) | <a href="http://www.nafsa.org">www.nafsa.org</a> |
| NAICU | National Association of Independent Colleges and Universities | <a href="http://www.naicu.edu">www.naicu.edu</a> |
| NASC | Northwest Association of Schools and Colleges, Commission on Colleges | <a href="http://www.cocnasc.org">www.cocnasc.org</a> |
| NASFAA | National Association of Student Financial Aid Administrators | <a href="http://www.nasfaa.org">www.nasfaa.org</a> |
| NASPA | National Association of Student Personnel Administrators | <a href="http://www.naspa.org">www.naspa.org</a> |
| NASULGC | National Association of State Universities and Land-Grant Colleges | <a href="http://www.nasulgc.org">www.nasulgc.org</a> |
| NCA-CASI | North Central Association Commission on Accreditation and School Improvement | <a href="http://www.ncacasi.org">www.ncacasi.org</a> |
| NCHEMS | National Center for Higher Education Management Systems | <a href="http://www.nchems.org">www.nchems.org</a> |
| NCSL | National Conference of State Legislatures | <a href="http://www.ncsl.org">www.ncsl.org</a> |
| NCPPHE | National Center for Public Policy and Higher Education | <a href="http://www.highereducation.org">www.highereducation.org</a> |</p>
<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
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<tbody>
<tr>
<td>NEASC-CIHE</td>
<td>New England Association of Schools and Colleges, Commission on Institutions of Higher Education</td>
<td><a href="http://www.neasc.org">www.neasc.org</a></td>
</tr>
<tr>
<td>NEBHE</td>
<td>New England Board of Higher Education</td>
<td><a href="http://www.nebhe.org">www.nebhe.org</a></td>
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<td>NGA</td>
<td>National Governors' Association</td>
<td><a href="http://www.nga.org">www.nga.org</a></td>
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<tr>
<td>NPEC</td>
<td>National Postsecondary Education Cooperative</td>
<td><a href="http://www.nces.ed.gov/npec">www.nces.ed.gov/npec</a></td>
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<tr>
<td>NUCEA</td>
<td>National University Continuing Education Association</td>
<td><a href="http://www.nucea.edu">www.nucea.edu</a></td>
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<tr>
<td>RMAIR</td>
<td>Rocky Mountain Association for Institutional Research</td>
<td><a href="http://www.unlv.edu/PAIR/rmair">www.unlv.edu/PAIR/rmair</a></td>
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<tr>
<td>SACS-CoC</td>
<td>Southern Association of Schools and Colleges, Commission on Colleges</td>
<td><a href="http://www.sacscoc.org">www.sacscoc.org</a></td>
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<tr>
<td>SHEED</td>
<td>State Higher Education Executive Officers</td>
<td><a href="http://www.sheeo.org">www.sheeo.org</a></td>
</tr>
</tbody>
</table>

**SHEED Offices in the West, by State:**

**Alaska**
- **ACPE** | Alaska Commission on Postsecondary Education | [www.state.ak.us/acpe/acpe.html](http://www.state.ak.us/acpe/acpe.html)
- **UAS** | University of Alaska System | [www.alaska.edu](http://www.alaska.edu)

**Arizona**
- **ABOR** | Arizona Board of Regents | [www.abor.asu.edu](http://www.abor.asu.edu)

**California**
- **CPEC** | California Postsecondary Education Commission | [www.cpec.ca.gov](http://www.cpec.ca.gov)

**Colorado**
- **CCHE** | Colorado Commission on Higher Education | [www.state.co.us/cche_dir/hecche.htm](http://www.state.co.us/cche_dir/hecche.htm)

**Hawai’i**
- **UH** | University of Hawai’i | [www.hawaii.edu](http://www.hawaii.edu)

**Idaho**
- **ISBE** | Idaho State Board of Education | [www.sde.state.id.us/osbe/board.htm](http://www.sde.state.id.us/osbe/board.htm)

**Montana**
- **MUS** | Montana University System | [www.montana.edu/wwwbor/docs/borpage.html](http://www.montana.edu/wwwbor/docs/borpage.html)

**New Mexico**
- **NMCHE** | New Mexico Commission on Higher Education | [www.nmche.org](http://www.nmche.org)

**Nevada**
- **UCCS** | University & Community College System of Nevada | [www.nevada.edu](http://www.nevada.edu)

**North Dakota**
- **SDUS** | North Dakota University System | [www.ndus.nodak.edu](http://www.ndus.nodak.edu)

**Oregon**
- **OUS** | Oregon University System | [www.ous.edu](http://www.ous.edu)

**South Dakota**
- **SDBOR** | South Dakota Board of Regents | [www.ris.sdbor.edu](http://www.ris.sdbor.edu)
<table>
<thead>
<tr>
<th>State</th>
<th>Acronym</th>
<th>Full Name</th>
<th>Website</th>
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<tbody>
<tr>
<td>Utah</td>
<td>USBR</td>
<td>Utah State Board of Regents</td>
<td><a href="http://www.utahsbr.edu">www.utahsbr.edu</a></td>
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<td></td>
<td>WCCC</td>
<td>Wyoming Community College Commission</td>
<td><a href="http://www.commission.wcc.edu">www.commission.wcc.edu</a></td>
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<tr>
<td></td>
<td>UW</td>
<td>University of Wyoming</td>
<td><a href="http://www.uwyo.edu">www.uwyo.edu</a></td>
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<td>SREB</td>
<td>Southern Regional Education Board</td>
<td><a href="http://www.sreb.org">www.sreb.org</a></td>
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<tr>
<td></td>
<td>SREC</td>
<td>Southern Regional Electronic Campus</td>
<td><a href="http://www.electroniccampus.org">www.electroniccampus.org</a></td>
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<td>UNCF</td>
<td>United Negro College Fund</td>
<td><a href="http://www.uncf.org">www.uncf.org</a></td>
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<td>WAGS</td>
<td>Western Association of Graduate Schools</td>
<td><a href="http://www.wiche.edu/wags/index.htm">www.wiche.edu/wags/index.htm</a></td>
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<tr>
<td></td>
<td>WASC-ACCJC</td>
<td>Western Association of Schools and Colleges,</td>
<td><a href="http://www.accjc.org">www.accjc.org</a></td>
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<tr>
<td></td>
<td>WASC-Sr</td>
<td>Accrediting Commission for Community and Junior Colleges</td>
<td><a href="http://www.wascweb.org/senior/wascsr.html">www.wascweb.org/senior/wascsr.html</a></td>
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<tr>
<td></td>
<td>WCET</td>
<td>Western Cooperative for Educational Telecommunications</td>
<td><a href="http://www.wiche.edu/telecom">www.wiche.edu/telecom</a></td>
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<tr>
<td></td>
<td>WGA</td>
<td>Western Governors' Association</td>
<td><a href="http://www.westgov.org">www.westgov.org</a></td>
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<tr>
<td></td>
<td>WICHE</td>
<td>Western Interstate Commission for Higher Education</td>
<td><a href="http://www.wiche.edu">www.wiche.edu</a></td>
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The WICHE Commission

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Mark Hamilton, president of the University of Alaska Statewide System, Fairbanks

Arizona
Linda Blessing, executive director, Arizona Board of Regents, Phoenix
Owen Cargol, president, Northern Arizona University
Lawrence M. Gudis, senior regional vice president, University of Phoenix, Phoenix

California
Warren Fox, executive director, California Postsecondary Education Commission, Sacramento
Francisco Hernandez, vice chancellor, University of California, Santa Cruz
Herbert Medina, associate professor, Mathematics Dept., Loyola Marymount University, Los Angeles

Colorado
William F. Byers, consumer and public relations manager, Grand Valley Power, Grand Junction
William G. Kuepper, III, senior policy advisor, Colorado Commission on Higher Education, Denver
Anthony J. Rechlitz, lawyer, Aurora

Hawaii
Doris Ching, vice president for student affairs, University of Hawaii, Honolulu
Clyde T. Kodani, president, Kodani & Associates, Lihue
Raymond S. Ono, senior vice president, University Banking Center, First Hawaiian Bank, Honolulu

Idaho
Jack Riggs, lieutenant governor and physician, Coeur d'Alene
Charles Ruch, president, Boise State University
Gary Stivers, executive director, Idaho State Board of Education

Montana
Richard Crofts, commissioner, Montana University System
Francis J. Kerins, president emeritus, Carroll College, Helena
Emily Stonington (WICHE chair, 2001), state senator, Bozeman

Nevada
Jane A. Nichols, chancellor, University & Community College System of Nevada
Raymond D. Rawson, state senator, Las Vegas
Carl Shaff, educational consultant, Nevada State Department of Education

New Mexico
Everett Frost (WICHE chair, 2000), president emeritus, Eastern New Mexico University, Portales
Pauline Gubbels, state representative, Albuquerque
Bruce D. Hamlett, executive director, Commission on Higher Education, Santa Fe

North Dakota
Larry Isaak, chancellor, North Dakota University System, Bismarck
Richard Kunkel, member, North Dakota Board of Higher Education, Devils Lake
David Nething, state senator, Jamestown

Oregon
Nicki Harrington, president, Blue Mountain Community College, Pendleton
George E. Richardson, Jr., manager of federal and local government relations and community affairs, NW Natural, Portland
Diane Vines (WICHE chair, 1997), vice chancellor for corporate and public affairs and board secretary, Oregon University System

South Dakota
Robert Burns, distinguished professor, Political Science Dept., South Dakota State University, Brookings
David R. Gienapp, lawyer and president, South Dakota Board of Regents, Madison
Robert T. (Tad) Perry (WICHE vice chair, 2001), executive director, South Dakota Board of Regents, Pierre

Utah
Cecelia H. Foxley, commissioner of higher education, Utah System of Higher Education, Salt Lake City
David Gladwell, state senator and attorney, Layton
E. George Mantes, member, Utah State Board of Regents, Salt Lake City

Washington
Don Carlson, state senator, Vancouver
Marcus S. Gaspard, executive director, Washington State Higher Education Coordinating Board, Olympia
Ken Jacobsen, state senator, Seattle

Wyoming
John Barrasso, M.D., Casper
Philip L. Dubois, president, University of Wyoming, Laramie
Jenne Lee Twiford, principal, Douglas Middle School, Douglas
2001 Committee Assignments

Executive
Emily Stonington, Chair (MT)
Tad Perry, Vice Chair (SD)
Everett Frost, immediate past Chair (NM)
Diane Barrans (AK)
Linda Blessing (AZ)
Warren Fox (CA)
Tony Rechlitz (CO)
Doris Ching (HI)
Chuck Ruch (ID)
Richard Crofts (MT)
Carl Shaff (NV)
Bruce Hamlett (NM)
David Nething (ND)
Diane Vines (OR)
Robert Burns (SD)
David Gladwell (UT)
Don Carlson (WA)
Jenne Lee Twiford (WY)

Programs and Services
Diane Barrans (AK), Committee Chair
Phil Dubois (WY), Committee Vice Chair
Emily Stonington (MT), Ex Officio
Tad Perry (SD), Ex Officio
Owen Cargol (AZ)
Herbert Medina (CA)
Bill Kuepper (CO)
Raymond Ono (HI)
Gary Stivers (ID)
Richard Crofts (MT)
Jane Nichols (NV)
Bruce Hamlett (NM)
Larry Isaak (ND)
George Richardson (OR)
David Gienapp (SD)
George Mantes (UT)
Ken Jacobsen (WA)

Issue Analysis and Research
Chuck Ruch (ID), Committee Chair
Cece Foxley (UT), Committee Vice Chair
Emily Stonington (MT), Ex Officio
Tad Perry (SD), Ex Officio
Johnny Ellis (AK)
Larry Gudis (AZ)
Francisco Hernandez (CA)
William Byers (CO)
Clyde Kodani (HI)
Jack Riggs (ID)
Frank Kerins (MT)
Raymond Rawson (NV)
Pauline Gubbels (NM)
Richard Kunkel (ND)
Nicki Harrington (OR)
Robert Burns (SD)
Marc Gaspard (WA)
John Barrasso (WY)

Nominating Committee
Diane Vines (OR), Chair
Robert Burns (SD)
Pauline Gubbels (NM)
Carl Shaff (NV)
Executive Director’s Office
David Longanecker, executive director
Marla Williams, administrative assistant/
   executive secretary to the commission

Administrative Services
Marv Myers, director
Heidi Alina, administrative assistant III
Faye Jensen, human resources coordinator
Bryce Logemann, computer technician
Desiree Martinez, accounting specialist
Craig Milburn, accounting manager
Norma Walker, senior accounting specialist
Jerry Worley, network services manager

Mental Health
Dennis Mohatt, program director
Chuck McGee, project director
Diana Vari, staff associate I

Programs & Services/Communications
Jere Mock, director
Candy Allen, graphic designer
Suzanne Benally, senior project director,
   Doctoral Scholars
Anne Finnigan, communications associate
Anne Ferguson, administrative assistant I
Sandy Jackson, program coordinator,
   Student Exchange Programs
Deborah Jang, publishing and design
   manager
Suzanne Michaud, administrative assistant I
Carol Wimert, administrative assistant IV

Policy Analysis & Research
Cheryl Blanco, director
Sharon Bailey, policy associate II
Caroline Hilk, administrative assistant IV
Ying Ling, research associate II
Michelle Medal, administrative assistant I

Western Cooperative for
Educational Telecommunications
Sally Johnstone, director
Sue Armitage, LAAP project assistant
Marianne Boeke, staff associate II
Sherri Artz Gilbert, administrative coordinator
Jeremy Goldsmith, Web and research
   coordinator
Karen Middleton, senior project coordinator
Russell Poulin, associate director
Patricia Shea, assistant director for member
   services
Rachel Sonntag, administrative assistant II
Jennifer Wolfe, conference assistant

CONAHEC Staff
(w/offices at WICHE)
Margo Stephenson, associate project director
Laurie Klusman, administrative assistant II
Sean Manley-Casimir, assistant project
director, Internet resources

The WICHE Web site www.wiche.edu includes
a staff directory with phone numbers and
email addresses.
## Higher Education Acronyms

Higher ed is addicted to acronyms, so much so that the actual names of organizations are sometimes almost lost to memory. Below, a list of acronyms and the organizations they refer to (plus a few others).

<table>
<thead>
<tr>
<th>Acronym</th>
<th>Description</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>AACC</td>
<td>American Association of Community Colleges</td>
<td><a href="http://www.aacc.nche.edu">www.aacc.nche.edu</a></td>
</tr>
<tr>
<td>AACTE</td>
<td>American Association of Colleges for Teacher Education</td>
<td><a href="http://www.aacte.org">www.aacte.org</a></td>
</tr>
<tr>
<td>AAC&amp;U</td>
<td>Association of American Colleges and Universities</td>
<td><a href="http://www.aacu-edu.org">www.aacu-edu.org</a></td>
</tr>
<tr>
<td>AAHE</td>
<td>American Association on Higher Education</td>
<td><a href="http://www.aahe.org">www.aahe.org</a></td>
</tr>
<tr>
<td>AASCU</td>
<td>American Association of State Colleges and Universities</td>
<td><a href="http://www.aascu.org">www.aascu.org</a></td>
</tr>
<tr>
<td>AAU</td>
<td>Association of American Universities</td>
<td><a href="http://www.aau.edu">www.aau.edu</a></td>
</tr>
<tr>
<td>ACE</td>
<td>American Council on Education</td>
<td><a href="http://www.acenet.edu">www.acenet.edu</a></td>
</tr>
<tr>
<td>ACT</td>
<td>(college admission testing program)</td>
<td><a href="http://www.act.org">www.act.org</a></td>
</tr>
<tr>
<td>ACUTA</td>
<td>Association of College &amp; University Telecommunications Administrators</td>
<td><a href="http://www.acuta.org">www.acuta.org</a></td>
</tr>
<tr>
<td>AED</td>
<td>Academy for Educational Development</td>
<td><a href="http://www.aed.org">www.aed.org</a></td>
</tr>
<tr>
<td>AGB</td>
<td>Association of Governing Boards of Universities and Colleges</td>
<td><a href="http://www.gab.org">www.gab.org</a></td>
</tr>
<tr>
<td></td>
<td>Center for Public Higher Education Trusteeship &amp; Governance</td>
<td><a href="http://www.gab.org/center/">www.gab.org/center/</a></td>
</tr>
<tr>
<td>AIHEC</td>
<td>American Indian Higher Education Consortium</td>
<td><a href="http://www.aihec.org">www.aihec.org</a></td>
</tr>
<tr>
<td>AIR</td>
<td>Association for Institutional Research</td>
<td><a href="http://www.airweb.org">www.airweb.org</a></td>
</tr>
<tr>
<td>ASPIRA</td>
<td>(an association to empower Latino youth)</td>
<td><a href="http://www.aspira.org">www.aspira.org</a></td>
</tr>
<tr>
<td>ASHE</td>
<td>Association for the Study of Higher Education</td>
<td><a href="http://www.ashe.missouri.edu">www.ashe.missouri.edu</a></td>
</tr>
<tr>
<td>CASE</td>
<td>Council for Advancement and Support of Education</td>
<td><a href="http://www.case.org">www.case.org</a></td>
</tr>
<tr>
<td>CGS</td>
<td>Council of Graduate Schools</td>
<td><a href="http://www.cgsnet.org">www.cgsnet.org</a></td>
</tr>
<tr>
<td>CHEA</td>
<td>Council for Higher Education Accreditation</td>
<td><a href="http://www.chea.org">www.chea.org</a></td>
</tr>
<tr>
<td>CHEPS</td>
<td>Center for Higher Education Policy Studies</td>
<td><a href="http://www.utwente.nl/cheps">www.utwente.nl/cheps</a></td>
</tr>
<tr>
<td>CIC</td>
<td>Council of Independent Colleges</td>
<td><a href="http://www.cic.org">www.cic.org</a></td>
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<tr>
<td>COE</td>
<td>Council for Opportunity in Education</td>
<td><a href="http://www.trioprograms.org">www.trioprograms.org</a></td>
</tr>
<tr>
<td>CONAHEC</td>
<td>Consortium for Higher Education Collaboration</td>
<td><a href="http://www.wiche.edu/conahec/english">www.wiche.edu/conahec/english</a></td>
</tr>
<tr>
<td>EL Net</td>
<td>(North American Educational Leadership Network)</td>
<td><a href="http://www.elnet.org">www.elnet.org</a></td>
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<tr>
<td>CSG-WEST</td>
<td>Council of State Governments — West</td>
<td><a href="http://www.westrends.org">www.westrends.org</a></td>
</tr>
<tr>
<td>CSHE</td>
<td>Center for the Study of Higher Education</td>
<td><a href="http://www.ed.psu.edu/cshe">www.ed.psu.edu/cshe</a></td>
</tr>
<tr>
<td>CSPN</td>
<td>College Savings Plan Network</td>
<td><a href="http://www.collegesavings.org">www.collegesavings.org</a></td>
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<tr>
<td>ECS</td>
<td>Education Commission of the States</td>
<td><a href="http://www.ecs.org">www.ecs.org</a></td>
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<tr>
<td>U.S. Dept. of Education links:</td>
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<td>-----------------------------</td>
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<tr>
<td>ED-OERI Office of Educational Research</td>
<td><a href="http://www.ed.gov/offices/OERI">www.ed.gov/offices/OERI</a></td>
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<tr>
<td>ED-OESE Office of Elementary &amp; Secondary Education</td>
<td><a href="http://www.ed.gov/offices/OESE">www.ed.gov/offices/OESE</a></td>
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<tr>
<td>ED-OPE Office of Postsecondary Education</td>
<td><a href="http://www.ed.gov/offices/OPE">www.ed.gov/offices/OPE</a></td>
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<tr>
<td>ED-OSERS Office of Special Education &amp; Rehabilitative Services</td>
<td><a href="http://www.ed.gov/offices/OSERS">www.ed.gov/offices/OSERS</a></td>
<td></td>
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<tr>
<td>FIPSE Fund for the Improvement of Postsecondary Education</td>
<td><a href="http://www.ed.gov/offices/OPE/FIPSE">www.ed.gov/offices/OPE/FIPSE</a></td>
<td></td>
</tr>
<tr>
<td>LAAP Learning Anytime Anywhere Partnership</td>
<td><a href="http://www.ed.gov/offices/OPE/FIPSE/LAAP">www.ed.gov/offices/OPE/FIPSE/LAAP</a></td>
<td></td>
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<tr>
<td>EDUCAUSE (An association fostering higher ed change via technology and information resources)</td>
<td><a href="http://www.educause.edu">www.educause.edu</a></td>
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<tr>
<td>ETS Educational Testing Service</td>
<td><a href="http://www.ets.org">www.ets.org</a></td>
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<tr>
<td>GHEE Global Higher Education Exchange</td>
<td><a href="http://www.ghee.org">www.ghee.org</a></td>
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<tr>
<td>HACU Hispanic Association of Colleges and Universities</td>
<td><a href="http://www.whes.org/members/hacu.html">www.whes.org/members/hacu.html</a></td>
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</tr>
<tr>
<td>HEA Higher Education Abstracts</td>
<td><a href="http://www.cgu.edu/inst/hea/hea.html">www.cgu.edu/inst/hea/hea.html</a></td>
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<tr>
<td>IHEP Institute for Higher Education Policy</td>
<td><a href="http://www.ihep.com">www.ihep.com</a></td>
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<tr>
<td>IIE Institute of International Education</td>
<td><a href="http://www.iie.org">www.iie.org</a></td>
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<tr>
<td>IPEDS Integrated Postsecondary Education Data System</td>
<td><a href="http://www.nces.ed.gov/ipeds">www.nces.ed.gov/ipeds</a></td>
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<tr>
<td>McCrel Mid-continent Research for Education and Learning</td>
<td><a href="http://www.mcrel.org">www.mcrel.org</a></td>
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<tr>
<td>MHEC Midwestern Higher Education Commission</td>
<td><a href="http://www.mhec.org">www.mhec.org</a></td>
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<tr>
<td>MSA/CHE Middle States Association of Colleges and Schools, Commission on Higher Education</td>
<td><a href="http://www.middlestates.org">www.middlestates.org</a></td>
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<tr>
<td>NACUBO National Association of College and University Business Officers</td>
<td><a href="http://www.nacubo.org">www.nacubo.org</a></td>
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<tr>
<td>NAEP National Assessment of Educational Progress</td>
<td><a href="http://www.nces.ed.gov/nationsreportcard">www.nces.ed.gov/nationsreportcard</a></td>
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<tr>
<td>NAFEO National Association for Equal Opportunity in Higher Education</td>
<td><a href="http://www.nafeo.org">www.nafeo.org</a></td>
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<tr>
<td>NAFSA (an association of international educators)</td>
<td><a href="http://www.nafsa.org">www.nafsa.org</a></td>
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<tr>
<td>NAICU National Association of Independent Colleges and Universities</td>
<td><a href="http://www.naicu.edu">www.naicu.edu</a></td>
<td></td>
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<tr>
<td>NASC Northwest Association of Schools and Colleges, Commission on Colleges</td>
<td><a href="http://www.cocnasc.org">www.cocnasc.org</a></td>
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<tr>
<td>NASFAA National Association of Student Financial Aid Administrators</td>
<td><a href="http://www.nasfaa.org">www.nasfaa.org</a></td>
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<tr>
<td>NASPA National Association of Student Personnel Administrators</td>
<td><a href="http://www.naspa.org">www.naspa.org</a></td>
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<tr>
<td>NASULGC National Association of State Universities and Land-Grant Colleges</td>
<td><a href="http://www.nasulgc.org">www.nasulgc.org</a></td>
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<tr>
<td>NCA-CASI North Central Association Commission on Accreditation and School Improvement</td>
<td><a href="http://www.ncacasi.org">www.ncacasi.org</a></td>
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<tr>
<td>NCHEMS National Center for Higher Education Management Systems</td>
<td><a href="http://www.nchems.org">www.nchems.org</a></td>
<td></td>
</tr>
<tr>
<td>NCSL National Conference of State Legislatures</td>
<td><a href="http://www.ncsl.org">www.ncsl.org</a></td>
<td></td>
</tr>
<tr>
<td>NCPPHE National Center for Public Policy and Higher Education</td>
<td><a href="http://www.highereducation.org">www.highereducation.org</a></td>
<td></td>
</tr>
</tbody>
</table>
NEASC-CIHE  New England Association of Schools and Colleges, Commission on Institutions of Higher Education  www.neasc.org
NEBHE  New England Board of Higher Education  www.nebhe.org
NGA  National Governors' Association  www.nga.org
NPEC  National Postsecondary Education Cooperative  www.nces.ed.gov/npec
NUCEA  National University Continuing Education Association  www.nucea.edu
RMAIR  Rocky Mountain Association for Institutional Research  www.unlv.edu/PAIR/rmair
SACS-CoC  Southern Association of Schools and Colleges, Commission on Colleges  www.sacscoc.org
SHEED  State Higher Education Executive Officers  www.sheeo.org

SHEEO Offices in the West, by State:
Alaska
   ACPE  Alaska Commission on Postsecondary Education  www.state.ak.us/acpe/acpe.html
   UAS  University of Alaska System  www.alaska.edu
Arizona
   ABOR  Arizona Board of Regents  www.abor.asu.edu
California
   CPEC  California Postsecondary Education Commission  www.cpec.ca.gov
Colorado
   CCHE  Colorado Commission on Higher Education  www.state.co.us/cche_dir/hecche.htm
Hawai'i
   UH  University of Hawai'i  www.hawaii.edu
Idaho
   ISBE  Idaho State Board of Education  www.sde.state.id.us/osbe/board.htm
Montana
   MUS  Montana University System  www.montana.edu/wwwbor/docs/borpage.html
New Mexico
   NMCHE  New Mexico Commission on Higher Education  www.nmche.org
Nevada
   UCCS  University & Community College System of Nevada  www.nevada.edu
North Dakota
   NDUS  North Dakota University System  www.ndus.nodak.edu
Oregon
   OUS  Oregon University System  www.ous.edu
South Dakota
   SDBOR  South Dakota Board of Regents  www.ris.sdbor.edu
<table>
<thead>
<tr>
<th>State</th>
<th>Organization Name</th>
<th>Website</th>
</tr>
</thead>
<tbody>
<tr>
<td>Utah</td>
<td>USBR Utah State Board of Regents</td>
<td><a href="http://www.utahsbr.edu">www.utahsbr.edu</a></td>
</tr>
<tr>
<td>Washington</td>
<td>HECB Higher Education Coordinating Board</td>
<td><a href="http://www.hecb.wa.gov">www.hecb.wa.gov</a></td>
</tr>
<tr>
<td>Wyoming</td>
<td>WCCC Wyoming Community College Commission</td>
<td><a href="http://www.commission.wcc.edu">www.commission.wcc.edu</a></td>
</tr>
<tr>
<td></td>
<td>UW University of Wyoming</td>
<td><a href="http://www.uwyo.edu">www.uwyo.edu</a></td>
</tr>
<tr>
<td></td>
<td>SREB Southern Regional Education Board</td>
<td><a href="http://www.sreb.org">www.sreb.org</a></td>
</tr>
<tr>
<td></td>
<td>SREC Southern Regional Electronic Campus</td>
<td><a href="http://www.electroniccampus.org">www.electroniccampus.org</a></td>
</tr>
<tr>
<td></td>
<td>UNCF United Negro College Fund</td>
<td><a href="http://www.uncf.org">www.uncf.org</a></td>
</tr>
<tr>
<td></td>
<td>WAGS Western Association of Graduate Schools</td>
<td><a href="http://www.wiche.edu/wags/index.htm">www.wiche.edu/wags/index.htm</a></td>
</tr>
<tr>
<td></td>
<td>WASC-ACCJC Western Association of Schools and Colleges, Accrediting Commission for Community and Junior Colleges</td>
<td><a href="http://www.accjc.org">www.accjc.org</a></td>
</tr>
<tr>
<td></td>
<td>WASC-Sr Western Association of Schools and Colleges, Accrediting Commission for Senior Colleges and Universities</td>
<td><a href="http://www.wascweb.org/senior/wascsr.html">www.wascweb.org/senior/wascsr.html</a></td>
</tr>
<tr>
<td></td>
<td>WCET Western Cooperative for Educational Telecommunications</td>
<td><a href="http://www.wiche.edu/telecom">www.wiche.edu/telecom</a></td>
</tr>
<tr>
<td></td>
<td>WGA Western Governors' Association</td>
<td><a href="http://www.westgov.org">www.westgov.org</a></td>
</tr>
<tr>
<td></td>
<td>WICHE Western Interstate Commission for Higher Education</td>
<td><a href="http://www.wiche.edu">www.wiche.edu</a></td>
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</tbody>
</table>